

Chief Executive Officer, University of Pennsylvania Health System

May 6, 2021



# "Cellicon Valley" is Growing ....



### TALENT. RESEARCH. RESULTS. MOMEMTUM

### BUILDING CRITICAL INFRASTUCTURE



#### **Patient Reimbursement**

Inpatient Outpatient

Revenue **71%** 29%

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Margin **7%** 93%

#### **Current Reimbursement Issues**

- Medicare Inpatient cases
- Out of state Medicaid plans
- Out of Area Blues
- Inpatient Margins are largely driven by commercial payers
- OP Margin is driven largely by 340B pricing and CMS new technology pass-through payments.
- OP Case rates are a strategy



### **Manufacturers Solutions**

Value Based Models

"Payment Plans"

## **Insurance Industry Solutions**

Insurance and Reinsurance Models

Insurance Carve-Out programs

 All the major insurers (United/Optum, CVS/Aetna, BCBSA) are evaluating or piloting these solutions.

## **Venture and Private Equity**

Platforms, exchanges & closed markets

Debt derivative models

