



Strategic Framework for Penn's Global Initiatives 2018 - 2023

In gratitude to our founder, Benjamin Franklin, Penn has been – and continues to be – a pioneer of global engagement. In its 277 year history, Penn's global vision has deepened, and expanded in the first fifteen years of the 21st century. Building on President Judith Rodin's 1995 agenda to establish Penn as "one of the premier research and teaching universities in the nation and the world," President Amy Gutmann targeted strengthening Penn's global footprint when she assumed office in 2004. In her inaugural address, Dr. Gutmann launched the Penn Compact with a clear call to engage globally. With the launch of the ***Strategic Framework for Penn's Global Initiatives in 2012***, Penn has been transformed, standing now as a comprehensive global institution. Penn is more global now than at any point in its history.

Penn has over 5,000 international students, more than 2,000 students studying abroad annually, and over 1,000 faculty conducting research, teaching, and leading other activities across all seven continents. Penn has an abiding responsibility to ensure that our students meaningfully engage with the world, through courses, internships, and research projects; majors; and professional specializations. Penn will expand the resources and support for faculty enabling them to generate knowledge of the world that is fundamental to outstanding achievement within disciplines and across disciplines.

To further the vision of our predecessors and advance Penn's preeminence as a global institution, we propose to implement the next *Global Strategic Framework*, encapsulated by the following three pillars:

❖ **Pillar #1: Educate Global Citizens**

- Provide a meaningful global experience to every Penn student by delivering a diverse set of rigorous global programs abroad and expanding the range of global curricular and extracurricular programs.
- **Example:** Strengthen, expand, and diversify the Global Internship Program and Penn Global Seminars program.

❖ **Pillar #2: Catalyze Transformative Ideas**

- Bring leading global scholars and practitioners to engage the university community in generating transformative ideas on major global challenges by, for example, providing support for School-based, faculty-led research initiatives around the globe.
- **Example:** Expand the Global Engagement Fund to deliver support for additional campus initiatives based on regional or thematic topics, such as: *Latin America, Africa, Global Health, or Technology*.

❖ **Pillar #3: Bring the World to Penn and Penn to the World**

- Further Penn as a global agenda setter and catalyst for innovative and transformative ideas by leveraging existing services and resources, enhancing mechanisms for support, and expanding Penn's institutional reach.
- **Example:** Create a "one stop" Global Service Center for Penn faculty, students and staff to facilitate all global activity including immigration, risk management, travel, educational program development and global support.