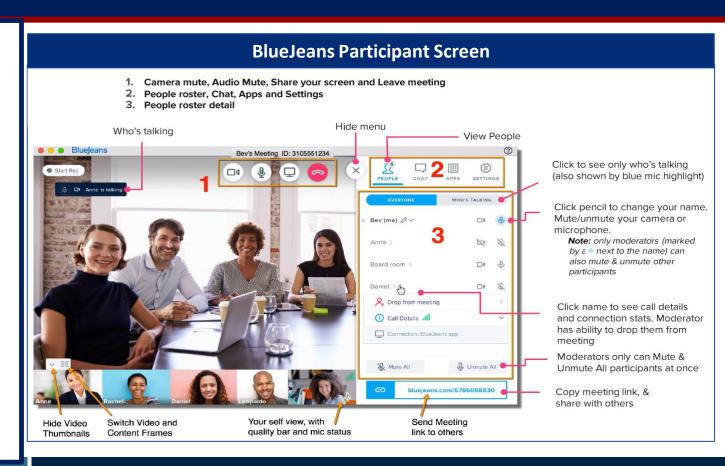
Welcome to our virtual waiting room!

While you wait for the session to start, please take time to:

- Mute yourself audio and video
 - → 1 in the picture
- 2. Visit the chat window
 - \geq 2 in the picture
- Check your name- update if incorrect
 - \triangleright 3 in the picture
 - We are using these names to track attendance







Leading Yourself:

Learn how to identify your intrinsic motivations and use them to be even more effective at work



PennCOBALT

A COVID-19 Caveat

Pandemic Fatigue is real

Burnout in the course of dealing with a pandemic can make one feel *emotionally drained* and unable to function in the context of many aspects of life. Burnout can *lower motivation* and cause you to feel helpless, hopeless, and resentful.

Signs of Pandemic Fatigue. You are:

- Not as diligent about wearing a mask or washing hands
- · Less careful about social distancing
- · Getting enough sleep but still feel exhausted
- Feeling more impatient and more irritable
- · Getting upset more easily
- · Feeling unusually stressed by tasks or situations
- · Not engaging in previously enjoyable activities
- Feeling hopeless about the future
- · Consuming more alcohol, substances, or food
- Finding it harder to focus and concentrate



A COVID-19 Caveat

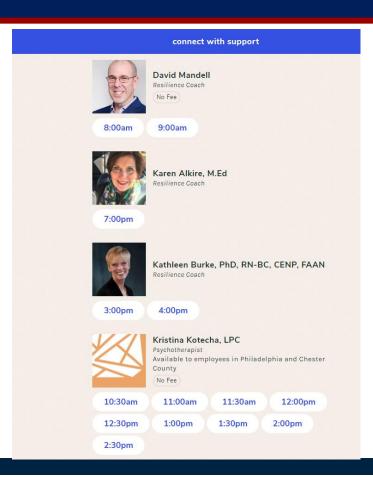






Resilience in Difficult Times- Part 1- Calming the Mind by Dr. Chris Peterson PODCAST

This is an introduction into meditation, realizing that we live in our thoughts and the thoughts that we're telling ourselves are not always the reality of the situation. Through this practice, we work to bring ourselves back to our thoughts and learning how to be more present and in the moment. It's a continuum of practice, but you can start with taking time during the day to sit, turn off your phone, when you're driving, walking, etc. This practice helps you to re-train and create pathways in your brain, noticing your body and breath.



Renn Medicine

Why is motivation important?



Motivated employees are more:

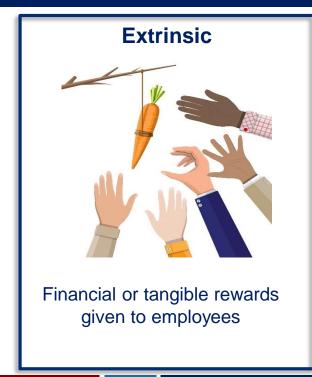
- ✓ Effective at work
- ✓ Creative
- ✓ Satisfied with their work life
- ✓ Influential members of the team
- ✓ Optimistic about the future of their work
- ✓ Collaborative

Two types of Motivation: Extrinsic and Intrinsic

The essence of motivation is energized and persistent goal-directed behavior.

When we are motivated, we move and take action.

- Win an award
- Get a raise
- Gain social capital
- Avoid a reprimand





- Pride in your work
- Personal or professional growth
- Doing work that is inherently enjoyable
- Being a part of a team

Intrinsic Motivation



Extrinsic motivation can diminish a sense of independence



Intrinsically motivated employees display more initiative



Internal motivation is flexible and employee driven

Intrinsic Motivation

Motivation is a fire from within.

If someone else tries to light that fire under you, chances are it will burn very briefly.

- Stephen R. Covey

What Motivates You: Core Values

- What makes your work meaningful to you?
- What is the purpose behind your work at Penn Medicine?
- Why do you work where you do?

To answer these questions you must first define what is most important to you: your core values



What Motivates You: Core Values

Define your core values



Core values are the beliefs you deem important, or even essential, in life.

 They are a set of fundamental ideals or practices that inform how you conduct your life, both personally and professionally.



What Motivates You: Your Core Values and Penn Medicine

Excellence

We will strive for excellence through creativity and innovation.

Integrity

We will be truthful, equitable and committed to intellectual honesty.

Diversity

We will foster intellectual, racial, social and cultural diversity.

Professionalism

We will achieve the highest standards of professionalism through ethical behavior, collaboration, self-education and respect for all members of Penn Medicine.

Individual Opportunity

We support equal opportunity and individual creativity and innovation.

Teamwork and Collaboration

We will support each other and promote collaboration with our colleagues and thoughtful stewardship of University and Penn Medicine resources.

Tradition

We will learn from our history, take responsibility for the future and promote the unique nature of the Penn environment.



Patient Care



Medical Education

Penn Medicine Mission



Biomedical Research



Community Service

What Motivates You: Self-Determination

Humans are inherently driven and motivated, but the correct conditions need to be met for optimal self-motivation

Competence



The desire to feel effective and in control of the environment and the task.

Autonomy



The amount of freedom the worker has to decide how and when to do the work

Relatedness



The need to experience personal relationships and a sense of belonging

What Motivates You: Competence



The desire to feel effective and in control of the environment and the task.

- Work with your manager to identify performance and development goals
- Build a development plan
- Take action on your dream career
- Grow skills through on-the-job training
- Learn through Penn Medicine courses and LinkedIn Learning
- Get feedback to continue your positive cycle

What Motivates You: *Autonomy*



The amount of freedom the worker has to decide how and when to do the work

- Think through how you can manage your day to keep yourself motivated
- Use your core values, Penn Medicine missions and your manager's direction to prioritize your work
- Consider using the RACI matrix to identify areas you could have more autonomy
- Vet your tasks with your manager
- Ask for stretch assignments

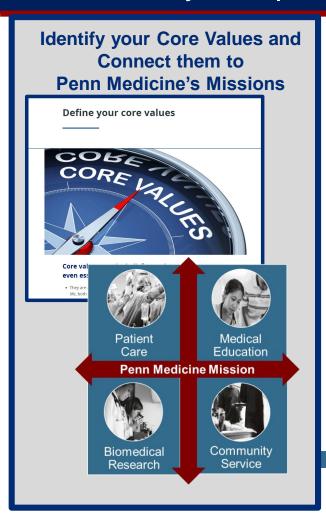
What Motivates You: Relatedness



The need to experience personal relationships and a sense of belonging

- Grow relationships with peers
- Recognize your colleagues for a job well done
- Collaborate with team members on projects
- Seek out mentors
- Build your network outside of Penn Medicine
- Find and follow experts in your field

How will you tap into your internal motivations?



Increase your Feelings of Competency,
Autonomy and
Relatedness



The desire to feel effective and in control of the environment and the task.

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The need to experience • Find and follow experts in your personal relationships and a sense of belonging

Questions? Comments?

Penn Medicine Resources

- PennCOBALT a tool for the Penn Community that uses targeted assessments to direct you to the right level of coping support.
- Lead Strong Live discussions and curated resources for Penn Medicine employees around leading yourself and your team during adversity.
- WELLfocused a program dedicated to making living a healthy lifestyle easier, by providing tools, resources, educational campaigns and health-related challenges to help improve overall well-being

- Penn Medicine Academy:
 - Microlearnings:
 - Creating a Feedback Rich Environment
 - Job Aids:
 - Soliciting Feedback
 - Receiving Feedback
 - Identifying a Mentor
 - Building strong relationships
 - Pathways
 - I want to find my dream career
 - Tools:
 - Responsibility Matrix
 - Development Planning Tool

Articles

- How to Keep Working When You're Just Not Feeling It (hbr.org)
- How to stay motivated while working from home (cnbc.com)
- How to Find a Mentor Who's Right for You | The Muse
- Tips for Successful Business Networking (thebalancecareers.com)
- Why Intrinsic Motivation Is
 So Powerful (And How to
 Find It) (lifehack.org)

LinkedIn Learning

- The Power of Motivation with Daniel Pink
- Mastering Self-Motivation
- Defining and Achieving Professional Goals
- Grit: How Teams Persevere to Accomplish Great Goals